# Impact Assessment: Measuring the Right Things Better



# Speakers

#### **Moderator:**

Griet Houbrechts, Senior Advisor, EFMD Global Network

#### **Panelists:**

**Ian Fenwick,** Director, Sasin School of Management, Chulalongkorn University, *Thailand* 

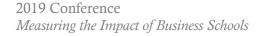
Ramon O'Callaghan, Dean, Porto Business School, Portugal



### The term "Impact" is multidimensional

- "Impact of what?":
  - · Research?
  - Pre-experience courses?
  - Executive Education?
- "Impact on what?":
  - People?
  - Organization?
  - Society?
- "Impact where?":
  - Region?
  - Country?
  - · World?
- "Impact when?":
  - Now? In 5 years? Long term?







# In which context is your school operating?

# The story of Sasin, founded 1982

Founding
Partnership

1982 - 1992

**Diversification** 

1992 - 2002

Global Recognition

2002 - 2012

Transformative
Action
Learning

2012 - 2019

Sustainability through Entrepreneurial Mindset

2019 -













#### **Institutional Context**





Programmes							
Bachelors	Pre-Experience Masters	Specialized Masters	PhDs	MBAs	Posgraduate Programmes	Open Exec. programmes	Custom Exec. programmes
ECONOMIA E GESTÃO	E ELEVITET ECONOMA E DESTRÍO	ECONOMIA E GESTÃO	ECONOMIA E GESTÃO	Porto Business School / University of Porto	Porto Business School  / University of Porto	Porto Business School	Porto Business School



When assessing your impact, which areas were especially challenging, relevant and strategic to your school?

## Research Impact

**Key Challenge** 

#### **Key Challenges**

- engrained system already; with promotion consequences
- faculty think Impact Factor, not Impact
- academic rather than managerial impact
- outputs vs outcomes

"the impact of my research is the number of articles that cite my article"

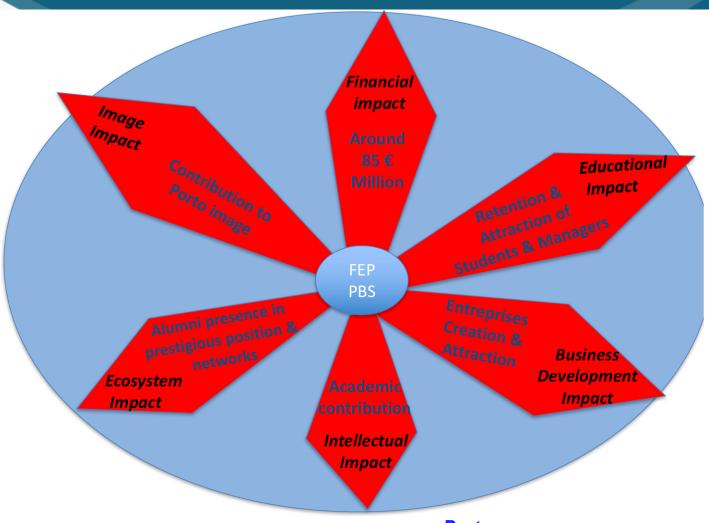
"... that's not a journal"

"that's not a proper conference"





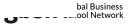
# FEP PBS Impact Profile







/ University of Porto



# How we measure impact

#### What we measure:

- Financials
- Student hours
- Faculty evaluations
- Client Satisfaction NPS
- Publications
- Diversity
- Rankings (FT, QS. Eduniveral)
- Utilities, paper, and plastic consumption

#### What we do not measure:

- Relevance
- Reputation
- ROE Return on Education
- Alumni development / progression
- New business creation
- Organizational transformation
- Societal transformation









#### Question:

If you could measure anything, what would you most like to measure that is relevant to the impact of your school?



#### Question:

How can you measure this objectively, i.e. in a way that rivals the measurement of citations and impact factor, and financial statements?



# The story of Sasin

# inspire.connect.transform

to make someone feel that they want to do something and can do it. to feel close to someone or have a good relationship with them; to relate to others with empathy.

to change completely the appearance or character of something or someone, especially so that thing or person is improved.

for a better, smarter, sustainable world

# PBS motto

Make change happen























#### Thank you for your attention!

# **CONTACT US**

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